

January 25, 2019

Attention: All concerned parties

Toyo Tanso Co., Ltd.

5-7-12 Takeshima, Nishiyodogawa-ku, Osaka 555-0011, Japan (Stock Exchange Code: 5310, 1st Section, Tokyo Stock Exchange)

Notice of Changes to Organization and Personnel Changes

At the Board of Directors meeting held on January 25, 2019, the Company made decisions on organizational changes and personnel changes, as described below.

Particulars

- 1. Changes to organization (as of February 1, 2019)
 - Corporate Planning Division will be newly established to develop and promote growth strategy
 consistently across products, applications, functions, and regions. To be placed under its
 control will be Planning Department, Group Companies Administration Department, Market
 Strategy Department, and Sales Engineering Department.

Following the foregoing changes, the current organization will be restructured as described below:

- Planning Department (reporting directly to the President), Global Affiliated Companies Administration Department in General Administration Division and Sales Engineering Department in Global Sales Division will be abolished.
- Marketing Department in Global Sales Division will have a certain part of its functions transferred to Market Strategy Department in Corporate Planning Division, and will be reorganized as Sales Management Department.
- 2) In order to consolidate management of domestic sales functions, area groupings in Domestic Sales Department will be abolished.

2. Personnel changes (as of February 1, 2019)

(1) Changes in Positions of Director and Executive Officers (as of February 1, 2019)

| Name | New Title | Current Title |
|-------------------|----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| Naruhito Ishihata | Director, Executive Officer, In charge of Finance | Director, Executive Officer, In charge of Finance and in charge of Planning Department |
| Tatsuro Hamada | Executive Officer, Director of Corporate Planning Division | Executive Officer, Director of Global R&D Division |
| Manabu Takata | Executive Officer, Deputy Director General of Corporate Planning Division and General Manager of Planning Department | Executive Officer, General Manager of Planning Department |



| Name | New Title | Current Title |
|--------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Takahiro Morishita | Executive Officer, Director of Global R&D Division and General Manager of Technology Research Department | Executive Officer, Deputy Director General of Global R&D Division, General Manager of Development Planning Department, General Manager of Materials Development Department, and General Manager of Technology Research Department |

(2) Other Personnel changes

(As of February 1, 2019)

| Name | New Title | Current Title |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Hideki Kiku | Deputy Director General of Corporate Planning Division, and General Manager of Market Strategy Department, and General Manager of International Sales Department, Global Sales Division | General Manager of Marketing Department and General Manager of International Sales Department, Global Sales Division |
| Yasunori Toyota | General Manager of Group Companies Administration Department, Corporate Planning Division | General Manager of Global Affiliated Companies Administration Department, General Administration Division |
| Seishu Sasaki | General Manager of Sales Engineering Department, Corporate Planning Division | General Manager of Sales Engineering Department, Global Sales Division |
| Yusuke Murata | General Manager of Development Planning Department and Manager of Development Planning Section, Global R&D Division | Manager of Development Planning Section, Development Planning Department, Global R&D Division |
| Kiyoshi Saito | General Manager of Materials Development Department and Manager of Material Processing Technology Section, Global R&D Division | Manager of Material Processing Technology Section, Materials Development Department, Global R&D Division |
| Akiko Kanehiro | General Manager of Sales Management Department and Manager of Sales & Products Control Section, Global Sales Division and Senior Engineer of Production Management Group, Production Coordination Department, Production Division | Manager of Sales & Products Control Section, Global Sales Division and Senior Engineer of Production Management Group, Production Coordination Department, Production Division |
| Kazunobu Tomida | General Manager of Domestic Sales Department, Global Sales Division (Manager of Ohwada Carbon Industrial Co., Ltd.) | General Manager of Domestic Sales Department and Manager of West Japan Area, Global Sales Division (Manager of Ohwada Carbon Industrial Co., Ltd.) |
| Yasuharu Awabayashi | Deputy General Manager of Domestic Sales Department, Global Sales Division | Deputy General Manager of Domestic Sales Department and Manager of East Japan Area, Global Sales Division |

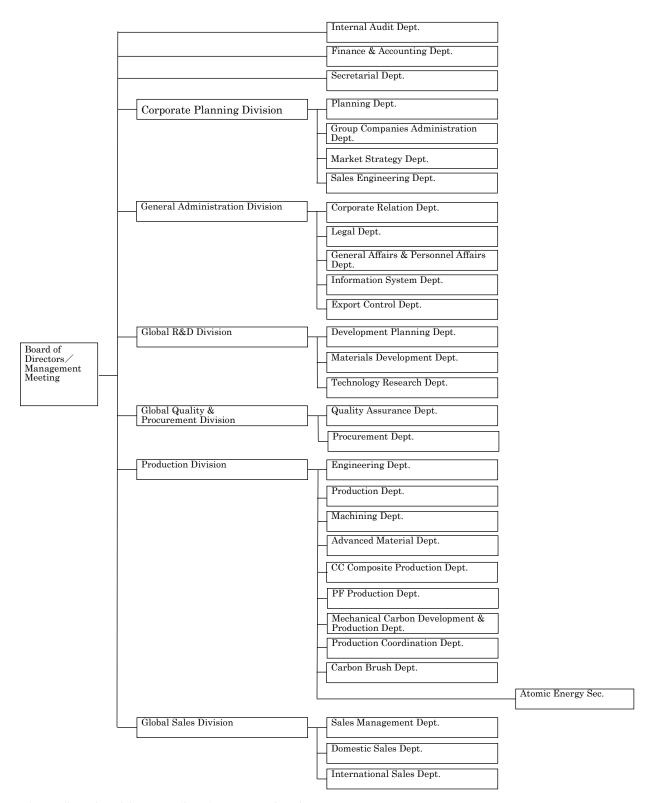


(As of April 1, 2019)

| Name | New Title | Current Title |
|---------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Yasuharu Awabayashi | General Manager of Domestic Sales Department, Global Sales Division | Deputy General Manager of Domestic Sales Department, Global Sales Division |
| Kazunobu Tomida | (President of TOYO TANSO KOREA CO., LTD.) | General Manager of Domestic Sales Department, Global Sales Division (Manager of Ohwada Carbon Industrial Co., Ltd.) |
| Yoshitomi Tada | (President Director of PT. TOYO TANSO INDONESIA) | Deputy General Manager of Global Sales Division |



Attachment



Please direct inquiries regarding the current situation to:

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